



# COMMUNITY

TCS EDUCATION SYSTEM | 2015 ANNUAL REPORT





# PRESIDENT'S LETTER

2015 was a pinnacle year for TCS Education System and its community of colleges and universities. Collectively, we held historic cross-institutional events that deepened connections and collaboration, outlined a clear path for the future in our five-year Vision 2020 strategic plan, and achieved several key milestones that reinforce our founding tenets.

The growth and success of our colleges and universities has always been the primary focus of our activities and initiatives. Having leveraged cross-institutional synergies and strengths, each of our colleges and universities had landmark accomplishments in 2015 that will immediately impact our students' ability to grow into global change agents.

Across the system, we increased our total population to 6,680 students representing 77 nationalities. We also saw a new enrollment increase of nearly 15 percent from Fall 2014 to Fall 2015, a mark far exceeding most institutions of higher education today.

Additionally, collaboration came to life with the development of two new events in 2015. The first-ever TCS Ed System board conference in February brought together trustees from across the system to brainstorm ideas on tackling leading challenges in higher education. Our first system-wide academic assembly last summer allowed 85 faculty members and campus leaders to think up ways to create innovative academic programs unbounded by institution or discipline.

Our enterprising ideas and proposals came together in Vision 2020—a five-year blueprint that builds on the strengths of our colleges and universities to create a community without borders, and to provide our students high-quality educational options around the world.

I invite you to read more about each of our institution's 2015 accomplishments and see how the TCS Ed System community united for one of the most successful years in our history. Every person is respected and every step forward is valued. We are the community solution in higher education, and I couldn't be more proud of our progress.









Sincerely,

A handwritten signature in gold ink that reads "Michael Horowitz". The signature is fluid and cursive.

Michael Horowitz, Ph.D.  
President

# TABLE OF CONTENTS

	<b>THE CHICAGO SCHOOL OF PROFESSIONAL PSYCHOLOGY</b> .....	<b>6</b>
	The Community Solution .....	8
	New Programs .....	11
	Trajectory for Growth .....	13
	Alumni Spotlight: Dr. Manika Turnbull.....	14
	<b>THE SANTA BARBARA &amp; VENTURA COLLEGES OF LAW</b> .....	<b>16</b>
	Charting the Future .....	19
	Commitment to Excellence .....	21
	Milestone Accomplishments .....	22
	Alumni Spotlight: Gabriella Navarro-Busch, Esq. ....	24
	<b>DALLAS NURSING INSTITUTE</b> .....	<b>26</b>
	Enhanced Opportunities .....	29
	Service Matters .....	30
	Alumni Spotlight: Michelle Williams, RN.....	32
	<b>PACIFIC OAKS COLLEGE &amp; CHILDREN'S SCHOOL</b> .....	<b>34</b>
	Adapting to Change.....	37
	Expanding Our Reach .....	38
	Alumni Spotlight: Sharon H. Chang .....	40
	<b>SAYBROOK UNIVERSITY</b> .....	<b>42</b>
	Turning a Page .....	45
	A Watershed Year .....	46
	A Major Renaissance .....	49
	Alumni Spotlight: Brig. Gen. Kaffia “Belle” Jones .....	50
	<b>TCS EDUCATION SYSTEM</b> .....	<b>52</b>
	On the Global Stage .....	55

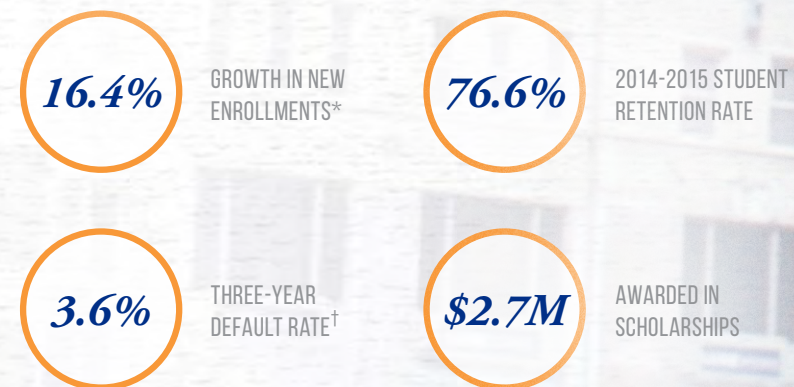


# TheChicagoSchool<sup>®</sup>

of Professional Psychology

The Chicago School of Professional Psychology celebrated its 35th anniversary in 2015 with a year-long series of events and symposiums at its campuses across the nation. The “No Health Without Mental Health” campaign honored the school’s history while advancing a national conversation about the role of mental health in daily life and within our health care system.

Over the last three and a half decades, The Chicago School has established itself as an innovator and leader in the fields of psychology and behavioral health both locally and nationally. With 1.2 million service hours logged this year alone, The Chicago School also continues to have a measurable impact in communities around the world. The year was marked by tremendous growth and accomplishment—success President Michele Nealon-Woods says would not have been possible without the strong partnership of TCS Ed System.



\* FALL 2015 VS. FALL 2014

† NATIONAL AVERAGE IS 11.8% ACCORDING TO THE U.S. DEPARTMENT OF EDUCATION

# THE COMMUNITY SOLUTION™

“It really is the community solution,” Dr. Nealon-Woods explains. “The partnership with TCS Ed System has provided a level of tactical expertise that allows us to dedicate our time and energy to enhancing academic quality and to the actualization of our mission in the community. We’ve also gained colleagues from other professions, enabling professional synergies not common in higher education.”

TCS Ed System continued to partner with The Chicago School to broaden global opportunities by deepening the relationship with international partners, including

Hue University College of Education in Vietnam, The Gabarron Foundation in Spain, and SRH University Heidelberg in Germany. Close ties with English language training institutions around the world were also nurtured in 2015. Today, more students and faculty have access to international service and study abroad opportunities than ever before.

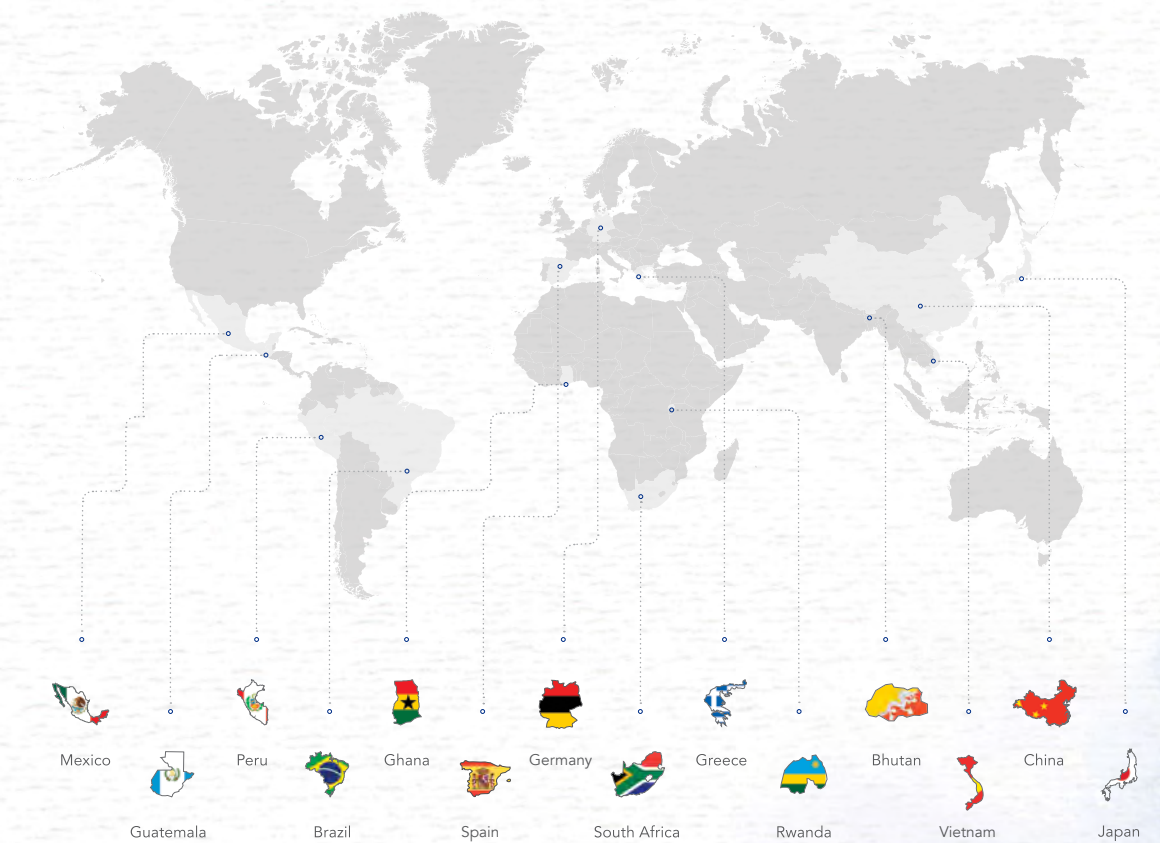


*“The partnership with TCS Ed System has provided a level of tactical expertise that allows us to dedicate our time and energy to enhancing academic quality and to the actualization of our mission in the community.”*

*- Dr. Michele Nealon-Woods  
President*

Since introducing international field experiences as a requirement for select degree programs in 2011, The Chicago School has leveraged the TCS Ed System international liaison network in Brazil, Rwanda, Peru, South Africa, and Germany to provide hands-on opportunities for students overseas. In addition, optional but credit-bearing study abroad programs to Guatemala, South Africa, Peru, Bhutan, Greece, Japan, China, Mexico, and Brazil have been led by faculty and supported in partnership with TCS Ed System. The scope of opportunities expanded in 2015 with the introduction of a virtual field experience, which allowed students to participate in a service project with partners in Ghana, demonstrating an entrepreneurial and flexible approach to education in changing markets.

## INTERNATIONAL PARTNERSHIPS





## NEW PROGRAMS

The Chicago School continues to advance its mission by creating impactful and innovative new programs online and on-ground. Among them is a Master of Public Health program, which includes a requisite international field experience—further broadening the global perspective and reach of our graduates.

The Chicago School has also met the increasing demand for alternative learning modalities by successfully launching several online programs, including an M.A. in Behavioral Economics, an M.A. in International Psychology, a Ph.D. in Applied Behavior Analysis, and the school's first online licensure program in Clinical Mental Health Counseling. The launch of an online B.A. in Psychology program also diversifies the university's offerings to include an undergraduate program for the first time in its history.

### NEW PROGRAMS LAUNCHED

**B.A. in Psychology**

Online

**Ed.D. in Educational Psychology and Technology**

Online

**Graduate Certificate in Applied Behavior Analysis**

Washington, D.C.

**Master of Public Health**

Los Angeles

**M.A. in Behavioral Economics**

Online

**M.A. in Clinical Mental Health Counseling**

Chicago and Washington, D.C.

**M.A. in International Psychology**

Online

**M.A. in Organizational Leadership**

Online

**M.S. in Applied Behavior Analysis**

Irvine

**Ph.D. in Applied Behavior Analysis**

Online and Washington, D.C.

**Psy.D. in Clinical Psychology**

Xavier University of Louisiana



## TRAJECTORY FOR GROWTH

“When I look back over the last year and see what we accomplished together, I get enthused for 2016 and beyond,” Dr. Nealon-Woods says. She adds that TCS Ed System’s Vision 2020 inspired The Chicago School to create its own five-year strategic plan, which advances the institution as a leader and innovator in the field.

Through continued partnership with TCS Ed System, The Chicago School has made great strides in Year 1 of the plan. With additional groundbreaking initiatives to come in the areas of grassroots outreach, technological innovation, academic programming, global partnerships, and more, The Chicago School is positioned exceptionally well to continue its momentum for ongoing success.

“Based on the strength of our programming and faculty, The Chicago School has been held in high esteem for decades,” Dr. Nealon-Woods says. “Our strategic plan will allow us to build on our achievements and use even more groundbreaking methods in the training of psychology and behavioral health professionals.”

### STRATEGIC INITIATIVES

- Be recognized as the preeminent university of professional psychology in the world
- Innovate the education and the profession of psychology for the future
- Advance psychology education through technological innovation and streamlined operations





## DR. MANIKA TURNBULL

M.A. INDUSTRIAL AND ORGANIZATIONAL PSYCHOLOGY '06  
PH.D. ORGANIZATIONAL LEADERSHIP '13

Dr. Manika Turnbull's first tangible experience navigating tricky interpersonal dynamics and diffusing complex situations came as a child, watching her own parents work their way through an unpleasant divorce. It planted the seed in her to learn more about psychology and conflict resolution later in life.

Today, with a master's degree in Industrial and Organizational Psychology and a Ph.D. in Organizational Leadership from The Chicago School of Professional Psychology, Dr. Turnbull's ability to help people work through conflict, in part, has catapulted her to the top of the corporate ladder at Blue Cross Blue Shield of Illinois (BCBSIL).



Dr. Turnbull is the Vice President and Chief Diversity Officer of Health Care Service Corporation (HCSC), BCBSIL's parent company. Every day, her job requires her to use the tangible skills The Chicago School instilled in her to listen to her colleagues, mediate conflict, and help foster empathy in the corporate workspace.

"The Chicago School prepared me to step into the workforce and add value, and has shaped how I approach relationships, conflicts, and my overall development both personally and professionally," says Dr. Turnbull, who was named to *Diversity MBA Magazine's* Top 100 Under 50 Diverse Executives & Emerging Leaders List in 2013, and became a Leadership Greater Chicago Fellow in 2015.

She is also serving on The Chicago School Board of Trustees and is an advocate for the school that helped her turn a life's passion for helping people into a fulfilling career.

"The Chicago School was the right institution at the right time—both times—for me and I'm proud to call myself an alumna," she says.

## EXECUTIVE LEADERSHIP

**MICHELE NEALON-WOODS, PSY.D.**

President

**MICHAEL FALOTICO, PSY.D.**

Chief Operations Officer

**DAVID IWANE, PH.D.**

Vice President of Human Resources

**DARRYL LYCETT, M.B.A.**

Chief Financial Officer

**TIFFANY MASSON, PSY.D.**

Vice President of E-Learning & Global Innovation,  
Interim Campus Dean, Chicago Campus

**HEATHER SHEETS, PSY.D.**

Campus Dean, Washington, D.C. Campus

**JOSEPH STEVENSON, PH.D.**

Provost & Chief Academic Officer

**JENNIFER STRIPE PORTILLO, M.ED.**

Vice President of Student Affairs

## BOARD OF TRUSTEES

**LINDA HAVARD, M.B.A. (CHAIR)**

Chief Financial Officer, Gensler

**TERRENCE LAYNG, PH.D. (VICE CHAIR)**

Director, Learning Sciences, Mimio

**MICHELE NEALON-WOODS, PSY.D. (EX OFFICIO)**

President, The Chicago School of Professional Psychology

**R. EDWARD BERGMARK, PH.D.**

Founder (Ret.), Optum\*/UnitedHealth Group, Inc.

**RICHARD CHAIFETZ, PSY.D.**

Chairman & Chief Executive Officer, ComPsych Corporation

**JOHN P. DELMONACO, PSY.D.**

Senior Partner, RHR International

**MARTHA FARMER**

Founding Director/Executive Director,  
Leadership America

**MARIE HANSEN, J.D., PH.D.**

Dean of the College of Business,  
Husson University

**MICHAEL HOROWITZ, PH.D.**

President, TCS Education System

**GEORGE MITCHELL**

Former Director of Diversity Management (Ret.),  
Commonwealth Edison

**MANIKA M. TURNBULL, PH.D.**

Vice President & Chief Diversity Officer, Health  
Care Service Corporation

## TRUSTEES EMERITI

**RICARDO GRUNSTEN (CHAIR EMERITUS)**

**DANIEL BROADHURST**

**RONALD DECKER, J.D.**

**FRANK SEEVER, PH.D.**

The Santa Barbara & Ventura Colleges of Law achieved several organizational victories in 2015 that will benefit the institution and its students. One such milestone was the unanimous election of Dr. Matthew Nehmer by the board of trustees to lead the Colleges of Law as executive director.

After a rigorous review process, the WASC Senior College and University Commission granted the Colleges of Law initial accreditation, which affirms that the institution has the resources and policies in place to achieve its educational goals and maintain high academic standards. The Colleges of Law also became an approved Federal Title IV institution through the U.S. Department of Education, giving students more options to finance their education.

And the forward momentum continued as the Colleges of Law realized a 13 percent increase in new enrollment from Fall 2014 to Fall 2015, while law school enrollments across the country were on the decline. These accomplishments and more have allowed the institution to flourish and make bold improvements aimed to better serve students.



GROWTH IN NEW ENROLLMENTS\*



2014-2015 STUDENT RETENTION RATE†



FIRST-TIME TEST-TAKER BAR PASSAGE RATE‡

\* FALL 2015 VS. FALL 2014  
† FOR THE J.D. PROGRAM  
‡ FEBRUARY 2015 CALIFORNIA BAR EXAMINATION



## CHARTING THE FUTURE

Leaders from the Colleges of Law have focused significant attention on building relationships with local colleges and universities to create a pathway for future collaboration and growth. As a result, an articulation agreement was signed in 2015 with the Ventura Community College District—which includes Ventura College, Oxnard College, and Moorpark College—providing a seamless way for students with an Associate of Arts degree to apply to the Juris Doctor program at the Colleges of Law.

Dr. Nehmer says the school's reputation for producing successful alumni—nearly 2,000 in total who have gone on to serve as judges, district attorneys, elected officials, and more—will continue to bolster community alliances and allow the Colleges of Law to thrive.



*“I’m committed to making the Colleges of Law a school that will contribute to the future of legal education.”*

*- Dr. Matthew Nehmer  
Executive Director*

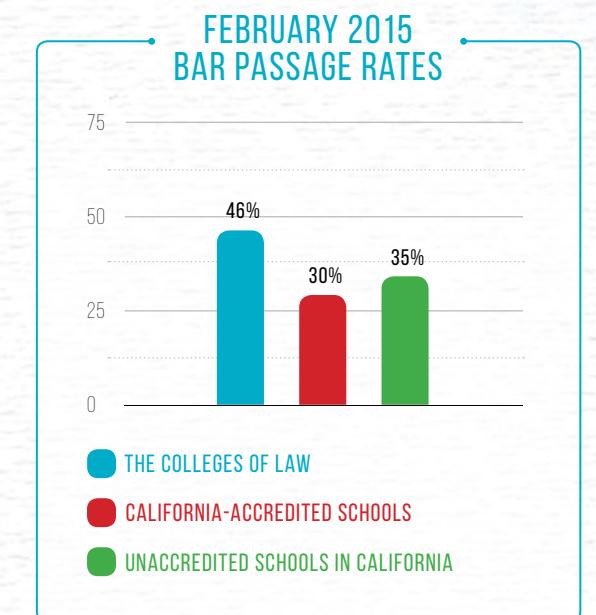


## COMMITMENT TO EXCELLENCE

“We’re a nation founded on the basis of law,” says Dr. Nehmer, who has been with TCS Ed System since its inception and who most recently served as a dean at The Chicago School. “I’m committed to that legacy—that history—and committed to making the Colleges of Law a school that will contribute to the future of legal education.”

That history of excellence continued as the Colleges of Law’s first-time test-taker pass rates for the California Bar Exam in February 2015 surpassed the rate for all California-accredited schools by 16 percent, according to the State Bar of California.

“The Colleges of Law has made a name for itself in the part-time format,” Dr. Nehmer says. “People don’t have to put their lives on hold to go through the program, and they get real-world experience as part of their studies.”



## MILESTONE ACCOMPLISHMENTS

The Colleges of Law celebrated its 45th anniversary with a series of events that devoted as much time looking to the future as to the past. Building on the school's already impressive alumni network, the events were designed to keep graduates engaged and to forge new ties to the community.

Dr. Nehmer recalls his first encounter with the Colleges of Law in 2010 when he worked on a TCS Ed System task force to help integrate the



law school into the system. "That was more than five years ago, and I've been compelled by the institution ever since," Dr. Nehmer says.

One of the goals set for the Colleges of Law during that time was regional accreditation. Dr. Nehmer says with that milestone now accomplished, the Colleges of

Law has much to look forward to in the years to come, including initiatives with TCS Ed System to expand its reach into an international market.



## GABRIELLA NAVARRO-BUSCH, ESQ.

JURIS DOCTOR '93

Gabriella Navarro-Busch's work as an immigration lawyer today is the result of an internship experience during her studies at The Santa Barbara & Ventura Colleges of Law more than two decades ago.

She received a Juris Doctor in 1993 and interned with a legal services organization that served an underprivileged, often immigrant, population. "Being bilingual and an immigrant myself, it was a good fit," she says. "I felt like I was helping people achieve the same American dream my family was striving for."



In 2001, she opened her own practice in Ventura, Calif., and she has always felt most passionate about representing victims of crime.

"Immigrants are often targeted because they report crimes at lower rates, for fear of deportation," she explains. "But thankfully, the law protects immigrants in these cases. My job is to advocate for their rights, and I don't take no for an answer. I will explore all avenues in a case, making sure my clients have a strong voice in the courtroom."

In 2004, Navarro-Busch received the State Bar of California President's Pro Bono Service Award for her work in the community. She also served two terms on the Colleges of Law Board of Trustees, ending her tenure in 2015.

"If I were to sum up what I hope my legacy in the community is in one word, it would be compassion," she says. "The Colleges of Law showed me that. While the typical law school experience means viewing your classmates as your competition, the Colleges of Law was a true community of compassionate educators and students."

## EXECUTIVE LEADERSHIP

**MATTHEW NEHMER, PH.D.**

Executive Director

**HEATHER GEORGAKIS, J.D., M.L.I.S.**

Dean & Professor of Law

## BOARD OF TRUSTEES

**GEORGE R. HAYNES, PH.D. (CHAIR)**

Organizational Development & Leadership Consultant

**MARILYN ANTICOUNI, J.D. (VICE CHAIR)**

Attorney at Law, Private Practice

**RACHEL BISHAR, PH.D.**

Professor, Touro University Worldwide

**HON. MANUEL COVARRUBIAS, J.D.**

Superior Court Judge, County of Ventura

**MICHAEL HOROWITZ, PH.D.**

President, TCS Education System

**JANA JOHNSTON, J.D.**

Attorney at Law, Private Practice

**JERRY MILLER, D.D.**

President Emeritus, Cal Lutheran University

**MARY JANE MILLER, J.D.**

Attorney at Law, Private Practice

**LINDSAY NIELSON, J.D.**

Attorney at Law, Private Practice

**DONALD PACKHAM, M.B.A.**

Chief Human Resources Officer, TCS Education System

**MARY TURNER PATTIZ, PH.D.**

Vice Chair, Hazelden Betty Ford Foundation

**M. CARMEN RAMIREZ, J.D.**

Council Member, City of Oxnard

**HON. REBECCA RILEY, J.D.**

Superior Court Judge (Ret.), County of Ventura

**MONIQUE SNOWDEN, PH.D.**

Vice President for Institutional Planning & Effectiveness, Fielding Graduate University

**RICHARD A. WINN, ED.D.**

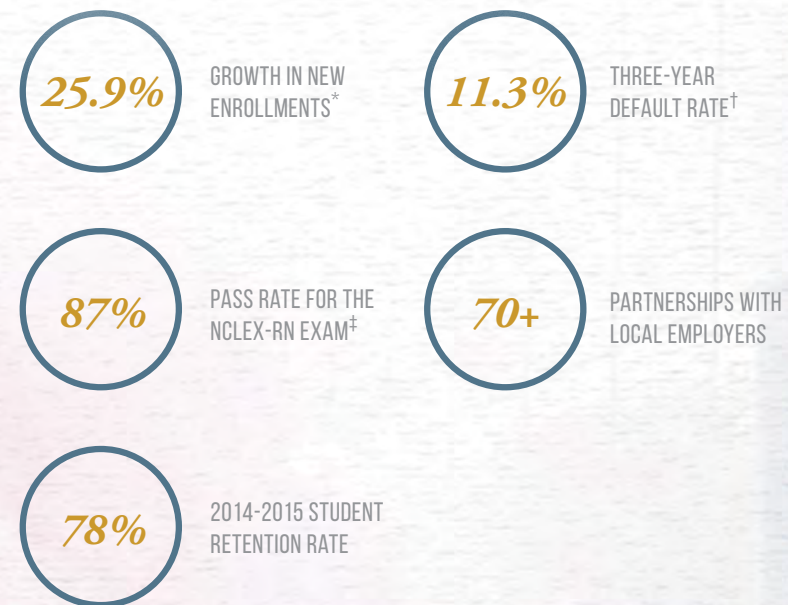
Former Executive Director (Ret.), WASC Senior College and University Commission

# Dallas Nursing Institute

For nearly 30 years, Dallas Nursing Institute's mission has been to train successful nurses, and to empower people to make an impact in the lives of others. At a time of unprecedented transformation in the administration of health care, Dallas Nursing Institute is better positioned than ever before to prepare nurses to lead in this evolving and dynamic environment.

With the support of TCS Ed System, Dallas Nursing Institute realized nearly 26 percent growth in new enrollments from Fall 2014 to Fall 2015.

With strengthened program options, expanded student services, and a new website, Dallas Nursing Institute also adopted a new visual identity in 2015, which better represents the school's mission and reputation for compassion and excellence.



\* FALL 2015 VS. FALL 2014

† NATIONAL AVERAGE FOR LESS THAN 2-YEAR PRIVATE INSTITUTIONS IS 22.4% ACCORDING TO THE U.S. DEPARTMENT OF EDUCATION

‡ 2014 PASS RATE ACCORDING TO THE NATIONAL COUNCIL OF STATE BOARDS OF NURSING



## ENHANCED OPPORTUNITIES

“It’s been a year of tremendous growth and progress,” says Executive Director Ronald Hyson, who came to Dallas Nursing Institute in 2015 with more than three decades of experience in higher education. “Moving forward, we are committed to improving student services, expanding our global reach, and enhancing opportunities for nurses to continue their education and advance their careers.”

As the health care industry rapidly evolves, nurses with a bachelor’s degree will be playing a much larger role in the years to come.\* To position graduates for success, Dallas Nursing Institute has developed a comprehensive Bachelor of Science in Nursing (RN to BSN) curriculum. Set to launch in 2016, this online program will allow nurses across the country to augment their skills and be well-prepared for increased responsibility in the workplace. Responding to industry needs

by offering a bachelor’s degree, Dr. Hyson explains, will also ensure Dallas Nursing Institute attracts a broader base of students.

To provide current students more support, Dallas Nursing Institute allocated more resources in 2015 to increase peer-tutoring opportunities, internship options, and strategic partnerships with health care facilities in the Dallas area.

And to make a nursing degree accessible to as many people as possible, the school—for the first time in its history—established a tuition grant for its vocational nursing students.

“So much of where we are headed is thanks to the collaboration of TCS Ed System,” Dr. Hyson says. “Together, we will continue to empower our students to make a difference in their own lives, as well as their communities.”

\*According to *The Institute of Medicine*, up to 80 percent of nurses may need a bachelor’s degree or higher by the year 2020.



# SERVICE MATTERS

Dedication to service was evident through several initiatives last year. In local neighborhoods, outreach facilities, and service centers, Dallas Nursing Institute students provided medical services and education to underserved areas—building and fostering relationships within the community.

For the second year in a row, Dallas Nursing Institute collaborated with former NBA star Kenyon Martin and his foundation's Hoops for Kids basketball camp. Students volunteering at the event provided free health screens, first aid, and nutrition presentations to boys and girls ages 8-16.

In addition, Dallas Nursing Institute strengthened its global presence by collaborating with Santa Marcelina University in Brazil and Northeast Normal University in China to present an international health care symposium, titled "Navigating Mental Health Issues in Elderly Populations," during International Education Week. The event opened doors for increased cooperation and exchange with international partners moving forward.



*“Together, we will continue to empower our students to make a difference in their own lives, as well as their communities.”*

*- Dr. Ronald Hyson  
Executive Director*

## MICHELLE WILLIAMS, RN

ASSOCIATE DEGREE IN NURSING '11

Michelle Williams is the RN care manager in the 37-bed cardiac unit at Baylor University Medical Center, where she leads a team overseeing the holistic care of each patient.

“By understanding the unique circumstances of our patients—their medical history, living situation, level of family support, even their mode of transportation,” she says. “I can lead my team to provide the most compassionate and comprehensive care possible.”

Williams received her Associate Degree in Nursing from Dallas Nursing Institute in 2011, after spending 22 years as a licensed vocational nurse. She credits Dallas Nursing Institute with giving her the practical skills and



confidence to lead the large and dynamic team at Baylor.

“But what makes me stand apart is the compassion-first approach that Dallas Nursing Institute is known for,” she says. “Because of that training, I went from being the nurse on the back burner to the nurse on the front line.”

For her outstanding work, Williams was presented with the annual Baylor Champion Award in September 2015.

And she has larger aspirations still. This year, she will receive a Master of Science in Nursing, focused in palliative care. “I lost 20 family members in the span of a few years,” she says. “The role a health care professional can play to guide a family’s understanding of end-of-life issues is crucial. You have to teach that level of care.”

In appreciation for her time on campus, Williams hopes to return to Dallas Nursing Institute as a professor in the future. “Dallas Nursing Institute transformed me,” she says. “I want to return the favor by teaching the next generation of nurses.”



## EXECUTIVE LEADERSHIP

### RONALD HYSON, PH.D.

Executive Director

### PATRICIA PERRYMAN, M.S.N., R.N., PH.D.

Dean of Nursing

### GWEN GASTON, M.S.N., R.N.

Director of Nursing—Associate Degree of Nursing Program

### SHAWN GRAY

Campus Business Manager

### BRIGIT MATTIX, M.A.

Director of Student Affairs

## BOARD OF TRUSTEES

### GEORGE MITCHELL (CHAIR)

Former Director of Diversity Management (Ret.),  
Commonwealth Edison

### MICHAEL HOROWITZ, PH.D. (VICE CHAIR)

President, TCS Education System

### RONALD HYSON, PH.D. (EX OFFICIO)

Executive Director, Dallas Nursing Institute

### SAMEER BHATIA, C.P.A.

Co-Founder & Managing Partner, BW Group,  
Inc.

### ARTHUR DON JOHNSON, PH.D.

Director of Research, U.S. Army Graduate  
Program in Anesthesia Nursing

### DONALD PACKHAM, M.B.A.

Chief Human Resources Officer, TCS Education  
System

### DAVID SCOTT SCHMIDT, D.C., D.A.A.P.M., C.C.S.P., M.S.N., A.P.R.N., F.N.P., N.P.-C.

Thrive Integrative Healthcare

### MARK SKRADE, PSY.D.

Chief Operating Officer, Biogenesis Oil & Gas  
Services

### MAE WEATHERSBY, R.N., B.S.N., M.S.N

Chief Clinical Officer, Vibra Specialty Hospital-  
Desoto



For 70 years, the Pacific Oaks College & Children's School community has been identifying and responding to the needs of local families and society at large. In 2015, the institution demonstrated its enduring tenacity to continue adapting to those needs with an anniversary year of growth, renewal, and innovation.

One area of renewal was new leadership—in 2015, former provost Dr. Patricia Breen became the college's 10th president. In her convocation address to the community, she said, "From its inception, the Pacific Oaks community has understood that great ideas only become great if they also become reality."

With the opening of a new instructional site in San Jose, and the launch of new programs, Pacific Oaks continues to make great ideas reality, responding to community needs with culture-driven solutions, respect for individual differences, and a prevailing commitment to social justice.



\* FALL 2015 VS. FALL 2014

† NATIONAL AVERAGE IS 11.8% ACCORDING TO THE U.S. DEPARTMENT OF EDUCATION



## ADAPTING TO CHANGE

“With a history of overcoming obstacles and being able to adapt to change, Pacific Oaks will always find ways to bring society what it needs,” says Dr. Breen, who began working with the Pacific Oaks community five years ago during her time as TCS Ed System’s senior vice president of academic affairs. “We’re in our 70th year now and as we move forward, it’s not the values that will change, but how we will adapt them.”



To meet current community needs in the areas of education and leadership, Pacific Oaks launched two new programs in 2015. The new trauma studies specialization instructs educators to

recognize the signs of trauma in children and to provide them with the therapeutic tools to work through it. In addition, the M.A. in Organizational Leadership and Change focuses on preparing future leaders to adapt to the continuous changes present in professional organizations and society at large.

Pacific Oaks has always taken pride in providing innovative, flexible, and community-centered educational options. The unique cohort model is a testament to that legacy. And in 2015, the college expanded its geographical footprint once again by establishing an instructional site in San Jose, as well as offering several additional options for offsite learning.

Dr. Breen believes that if Pacific Oaks continues to build opportunities, students will continue to come. “That’s my job,” she says. “To learn to adapt and help us, as a college, find ways to make our degrees more relevant for today’s environment.”

## EXPANDING OUR REACH

In 2015, Pacific Oaks capitalized on strong advertising and brand awareness campaigns to bolster the college's existing grassroots recruitment initiatives. These combined efforts contributed to a new enrollment increase of more than 7 percent.

This solid footing has given Pacific Oaks the chance to continue revolutionizing its educational options. In 2015, the first-ever study abroad program was launched, Teach With Africa, allowing Pacific Oaks faculty and students to travel to rural South Africa and exchange teaching techniques and ideas with fellow early childhood educators.

Additionally, Pacific Oaks signed an official Memorandum of Understanding (MOU) with La Universidad Peruana de Ciencias Aplicadas in Peru—forging yet another partnership that will tremendously benefit students and faculty.

In an effort to increase the international student body, Pacific Oaks also awarded its first-ever international student scholarship in 2015.

Dr. Breen says these milestones are a testament to the strength provided by “The Community Solution.”

“We’ve truly capitalized on the partnership with TCS Ed System, and it shows,” Dr. Breen says. “It shows in our enrollment results; it shows in our academic program growth; it shows in our high retention rates; and it shows in our strategic planning. The future is very bright.”



*“We’re in our 70th year now and as we move forward, it’s not the values that will change, but how we will adapt them.”*

*- Dr. Patricia Breen  
President*



## SHARON H. CHANG

M.A. HUMAN DEVELOPMENT '13

Sharon H. Chang graduated from Pacific Oaks College in 2013 with more than just a master's degree. Her in-depth research into the Asian diaspora and what it means to be multicultural in America culminated in a book that has launched a career for her as an activist, blogger, and public speaker.

"I credit Pacific Oaks for accelerating my journey," says Chang, explaining that her master's thesis was the start of her book, *Raising Mixed Race: Multiracial Children in a Post-Racial World*.

"I knew I wanted a school that would give me room to breathe



and think about how my personal experiences could shape my professional ambitions," she says. "I didn't realize my training would move me in the direction of book writing, critique, and analysis."

Chang received an M.A. in Human Development with an Early Childhood Education specialization and serves as the Community Dialogues Program Manager at Families of Color Seattle. Based on her own experiences and academic training, she helps others address the complex questions that race and ethnicity pose in the U.S. today.

The dialogical approach to education in a Pacific Oaks classroom, she says, prepared her well to engage in these raw, sometimes emotional and complicated discussions.

"I aim to provide others with the tools and vocabulary needed to more readily navigate the waters of racial identity," she says. "By developing more of a questioning, critical awareness of how race impacts and shapes our lives, we can all contribute to making the world a more racially just place."



## EXECUTIVE LEADERSHIP

### PATRICIA A. BREEN, PH.D.

President

### YUG FON A. CHIQUITO LAMA

Director of Finance & Chief Financial Officer

### CRYSTAL CZUBERNAT, M.A., L.M.H.C.

Vice President of Enrollment Management

### FRANK FRIAS, M.B.A.

Associate Vice President of Student Services

### CAROLYN MATHIS, P.H.R.

Director of Human Resources

### PAM MCCOMAS, PH.D.

Executive Director, Pacific Oaks Children's School

### CAROL RINKOFF, PH.D.

Dean of Academic Affairs

### MELANIE SAUER, M.B.A.

Chief Operating Officer

### AMY SEYERLE

Director, President's Office and Board Affairs

## BOARD OF TRUSTEES

### DOROTHY FARRIS (CHAIR)

Vice President of U.S. Sales, Veeam Software

### REV. MARY TUDELA, M.B.A. (VICE CHAIR)

Clergy & Congregational Care Consultant, Samaritan Counseling Center

### PATRICIA A. BREEN, PH.D. (EX OFFICIO)

President, Pacific Oaks College & Children's School

### OLIN BARRETT, M.B.A.

Former Managing Director (Ret.), Scudder, Stevens & Clark, Inc.

### DEAN CHUNG, M.B.A.

Managing Director, Insightout Strategy Advisers

### MICHAEL HOROWITZ, PH.D.

President, TCS Education System

### TERRENCE LAYNG, PH.D.

Director, Learning Sciences, Mimio

### FRED J. MARCUS, J.D.

Partner, Freeman, Freeman & Smiley, LLP

### ALBERT J. MORELL, PH.D.

Clinical & Research Psychoanalyst

### MARY TURNER PATTIZ, PH.D.

Vice Chair, Hazelden Betty Ford Foundation

### HON. DICKRAN TEVRIZIAN, J.D.

Former Judge (Ret.), U.S. District Court for the Central District of California



# Saybrook UNIVERSITY

2015 was a turning point for Saybrook University, ushering in a new era with increased opportunities to evolve its mission.

With a new campus, the university has emerged from a year of change with a renewed vision for the future. And with President Nathan Long at the helm, and the continued support of TCS Ed System, Saybrook is turning a new page in its history toward growth and sustainability.



GROWTH IN NEW ENROLLMENTS\*



THREE-YEAR DEFAULT RATE†



STUDENT RETENTION‡

\* FALL 2015 VS. FALL 2014

† NATIONAL AVERAGE IS 11.8% ACCORDING TO THE U.S. DEPARTMENT OF EDUCATION

‡ MOST RECENT DATA AVAILABLE IS FROM 2013-2014



## TURNING A PAGE

“I was excited and intrigued by the principles Saybrook was built on,” explains Dr. Long, who came to Saybrook in 2014 with more than a decade of higher education experience.

He says he was immediately struck by Dr. Horowitz’s vision for how TCS Ed System could help Saybrook position itself for success in an increasingly challenging higher education landscape.

From establishing a new campus in Oakland, Calif., to converting all courses to the Canvas online learning platform, Dr. Long led Saybrook through a year of change. He says TCS Ed System was always there to assist, supporting Saybrook as it restructured internally—consolidating from four schools to two—and began the process to expand the university’s reach into global markets.

Dr. Long says he emerged from the process more energized than ever about Saybrook and its future: “I love this place. I am more committed than ever to be here.” That’s because with obstacles came insight, with reimagining what Saybrook could be came a new brand and the start of a new visual identity that is more reflective of the transformative, humanistic nature of the community and model of education.



*“In a great way,  
2015 will go down as  
a watershed year for Saybrook.”*

*- Dr. Nathan Long  
President*



## A WATERSHED YEAR

“In a great way,” Dr. Long says, “2015 will go down as a watershed year for Saybrook.” With a 20 percent increase in new enrollments from Fall 2014 to Fall 2015, and a lower than average three-year default rate, there is much to celebrate.

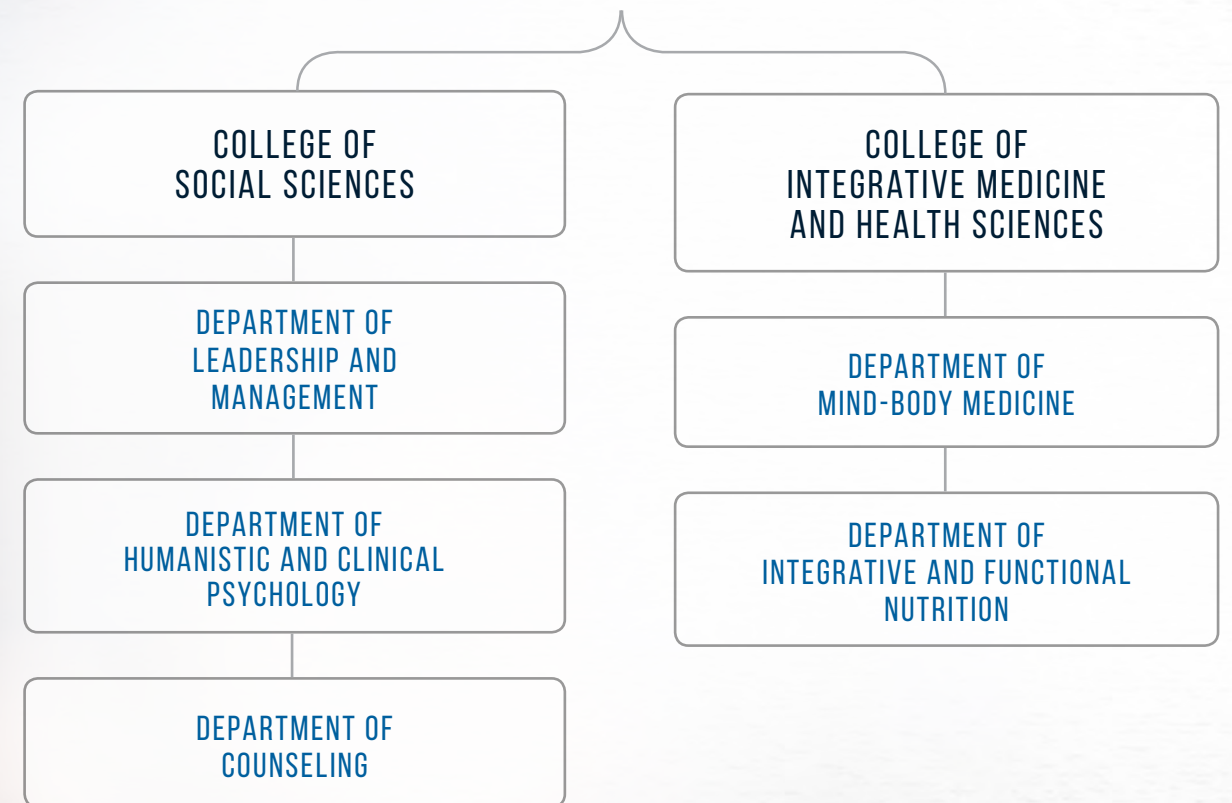
A major milestone came at the beginning of the fiscal year with a visit from the WASC Senior College and University Commission to assess the outcome of affiliating with TCS Ed System. The commission commended both Saybrook and TCS Ed System for “developing an innovative and high-quality business model that is respectful of the individuality of an institution while providing support and stability to ensure institutional success.”

That success was elevated on a global scale this year in significant ways. While Saybrook continues to focus on fostering global perspectives in the classroom, they also set a global strategic plan—in partnership with TCS Ed System—that led to signing Memorandums of Understanding (MOUs) with Muhammadiyah University of Surakarta in Indonesia, as well as EBC Hochschule, and BSP Business School in Germany. Leveraging both the faculty’s deep overseas ties and TCS Ed System’s international network, Saybrook also launched its first official study abroad program to China in April.



## A MAJOR RENAISSANCE

After a year of change and transition, Saybrook has emerged with a new school structure, an aggressive strategic plan, and a sound financial strategy for 2016. “We’ve taken a huge step forward,” Dr. Long says. “With these achievements, as well as new program opportunities and a brand-new, beautiful website on the horizon, I believe we are poised for a major renaissance in 2016.”



## BRIG. GEN. KAFFIA “BELLE” JONES

PH.D. CLINICAL PSYCHOLOGY '10

Retired Army Reserve Brig. Gen. Kaffia “Belle” Jones understands the needs and anxieties of her patients based on first-hand experience. Today, she counsels combat veterans suffering from post-traumatic stress disorder, an ailment she became acutely attuned to in soldiers while deployed in Afghanistan herself.

It was also while on deployment that Dr. Jones worked on a Ph.D. from Saybrook University—devoting the hours between 10 p.m. and 2 a.m. to her studies. It wasn't always easy to focus in the 8-by-20 container that was her quarters, but the situation couldn't have been more appropriate.



“The humanistic side of Saybrook came alive for me in the combat zone,” explains Dr. Jones, who received a Ph.D. in Clinical Psychology, in addition to a master's degree. “I found that as a leader and an academic, I had thousands of soldiers relying on me to help them get through the difficult anxieties they were dealing with. Because many of the soldiers could have been my children, it felt, at times, like ‘ma’am’ turned into ‘mom’ in the combat zone.”

After that experience and her training at Saybrook, Dr. Jones knew her mission in life was to care for the soldiers who selflessly served this country. In addition to her private practice in Marina, Calif., she volunteers at the Veterans Transition Center, a nonprofit that provides services and support for homeless veterans and their families.

“My combat mission is over,” she says. “And now my new mission is to be there for all of those soldiers who have endured. My experience and training from Saybrook put me in a position to make a difference in a way that many others cannot.”

## EXECUTIVE LEADERSHIP

**NATHAN LONG, ED.D.**

President

**CAROL HUMPHREYS, PH.D.**

Vice President of Academic & Student Affairs

**NAMI KIM, PH.D.**

Assistant to the VP of Academic & Student Affairs; Lead Administrative Director

**ELIZABETH O'BRIEN, M.A.**

Vice President of Enrollment Management & Chief Enrollment Officer

**TONY TRAVERS**

Chief of Staff

## BOARD OF TRUSTEES

**RENEE LEVI, PH.D. (CHAIR)**

Principal, Resonance Consulting

**MARK SKRADE, PSY.D. (VICE CHAIR)**

Chief Operating Officer, Biogenesis Oil & Gas Services

**NATHAN LONG, ED.D. (EX OFFICIO)**

President, Saybrook University

**LAURA BURGIS, PH.D., O.P.**

Executive Vice President, Claremont Lincoln University

**ALLEN J. GIZNER, M.B.A., M.S.E.E.**

President, Knowledge Corporation

**STEVEN COHEN, J.D.**

Founder, Cohen Law Group, LLC

**BRADLEY FISHER, M.B.A.**

Chief Executive Officer, Featherstone Holdings, LLC

**MICHAEL HOROWITZ, PH.D.**

President, TCS Education System

**ROCHELLE KOPP, M.B.A.**

Managing Principal, Japan International Consulting

**TODD MACDONALD, M.A.**

Chief Contrarian, bMergent Partners



While many institutions of higher education are facing declining enrollments and unsure financial outlooks, 2015 was filled with successes for TCS Ed System. New enrollments increased nearly 15 percent across the system, and retention rates remained above the national average for every college and university.

At the same time, TCS Ed System's international alliances around the globe have grown, and 17 new academic programs were added to the educational portfolio. The system awarded more than \$5.5 million in scholarships in 2015 and now boasts a total alumni population of more than 27,000.

The stability and success proven by capitalizing on "The Community Solution in Higher Education" has meant that the organization is in a position to aim even higher. TCS Education System's five-year strategic plan, Vision 2020, is the blueprint charting the path ahead.

"Our graduates need to be able to address society's challenges in informed, creative, and culturally competent ways," says founding president Dr. Michael Horowitz. "As challenges emerge in every professional field, Vision 2020 will help focus our energies on establishing multi-faceted, innovative solutions to best prepare our graduates for future success."



\* FALL 2015 VS. FALL 2014





## ON THE GLOBAL STAGE

The activities and initiatives TCS Ed System engages in every day are in part motivated by a strong desire to create a community with global reach. In addition to enhancing study abroad opportunities for students, TCS Ed System administered the first-ever Global Faculty Grant in 2015, awarded to four teams, representing all five institutions, with the goal of fostering a cross-disciplinary perspective on issues of global importance.

Another significant step forward was the development of a cross-institutional study abroad program on the topic of immigration, slated to take place in 2016. This initiative will provide students and

faculty from all partner institutions an unprecedented chance to study one topic from multiple disciplines, gaining a holistic understanding of a complex issue.

Meanwhile, a significant investment in international recruitment efforts netted a 97 percent increase in TCS Ed System's new international enrollments from Fall 2014 to Fall 2015.

"We are bringing a global differentiator to our education—exposing our students to professional challenges in a global environment," Dr. Horowitz says. "Innovation. Collaboration. Community. It's the future."

### GLOBAL POPULATION



INCREASED NEW  
INTERNATIONAL  
STUDENTS BY 97%



77

NATIONALITIES  
REPRESENTED

## EXECUTIVE LEADERSHIP

### MICHAEL HOROWITZ, PH.D.

President, TCS Education System

### PATRICIA A. BREEN, PH.D.

President, Pacific Oaks College & Children's School

### RONALD HYSON, PH.D.

Executive Director, Dallas Nursing Institute

### NATHAN LONG, ED.D.

President, Saybrook University

### MICHELE NEALON-WOODS, PSY.D.

President, The Chicago School of Professional Psychology

### MATT NEHMER, PH.D.

Executive Director, The Santa Barbara & Ventura Colleges of Law

### JENNIFER DEMAY, J.D., CCEP

General Counsel, TCS Education System

### REGI DENNIS, M.S.

Vice President of Marketing, TCS Education System

### EILEEN HEVERON, PH.D.

Chief Academic Officer, TCS Education System

### EMILY BRINKMOELLER KAREM, M.B.A.

Vice President of Global Engagement, TCS Education System

### KENNETH MAHER, M.B.A.

Chief Financial Officer, TCS Education System

### STACY L. KLEIN, M.I.B.A.

Vice President of Enrollment Services, TCS Education System

### DEBORAH MARKOS, M.S.

Chief Operating Officer, TCS Education System

### RICK MERRICK

Chief Information Officer, TCS Education System

### SHARI MIKOS, M.S.M.

Chief of Staff, TCS Education System

### DONALD PACKHAM, M.B.A.

Chief Human Resources Officer, TCS Education System

## BOARD OF TRUSTEES

### R. EDWARD BERGMARK, PH.D. (CHAIR)

Founder (Ret.), Optum®/UnitedHealth Group, Inc.

### GEORGE MITCHELL (1ST VICE CHAIR)

Director of Diversity Management (Ret.), Commonwealth Edison, Co.

### RICHARD CHAIFETZ, PSY.D. (2ND VICE CHAIR)

Chairman & Chief Executive Officer, ComPsych® Corporation

### MICHAEL HOROWITZ, PH.D. (EX OFFICIO)

President, TCS Education System

### DEAN CHUNG, M.B.A.

Managing Director, Insightout-Strategy Advisers

### ALLEN J. CIZNER, M.B.A., M.S.E.E.

President, Knowledge Corporation

### STEVEN COHEN, J.D.

Founder, Cohen Law Group, LLC.

### DOROTHY FARRIS

Vice President of U.S. Sales, Veeam Software

### LINDA HAVARD, M.B.A.

Chief Financial Officer, Gensler

## BOARD OF TRUSTEES (CONT.)

### WILLIAM HOUSTON, M.S.M.

Chairman, Elsworth & Associates

### KEVIN KOTECKI, M.B.A.

Chief Executive Officer, Wholesome Tea Company

### TERRENCE LAYNG, PH.D.

Director, Learning Sciences, Mimio

### RENEE LEVI, PH.D.

Principal, Resonance Consulting

### STEVEN NAKISHER, PSY.D., L.C.P.

President & Chief Executive Officer, Center for Personal Development

### DOUGLAS PATINKIN

President, MBM Company, Inc.

### MARY TURNER PATTIZ, PH.D.

Vice Chair, Hazelden Betty Ford Foundation

### PATRICIA POTTER, M.B.A.

Former President (Ret.), National University

### REV. MARY TUDELA, M.B.A.

Clergy & Congregational Care Consultant, Samaritan Counseling Center

## OUR DONORS

TCS Education System could not continue its progressive, mission-driven model without the help and support of its friends. Donations have allowed our colleges and universities to better serve students and provide opportunities for scholarship and growth.

TCS Ed System would also like to recognize the following employees and friends who have shown their support to our mission:

### RICHARD A. CHAIFETZ, PSY.D.

### ALLEN J. CIZNER, M.B.A., M.S.E.E.

### JENNIFER DEMAY, J.D., CCEP

### REGI DENNIS, M.S.

### EILEEN HEVERON, PH.D.

### MICHAEL HOROWITZ, PH.D. & JEANNIE GUTIERREZ, PH.D.

### EMILY BRINKMOELLER KAREM, M.B.A.

### STACY KLEIN, M.I.B.A.

### KEVIN KOTECKI, M.B.A.

### KENNETH MAHER, M.B.A.

### DEBORAH MARKOS, M.S.

### RICK MERRICK

### SHARI AND ANDREW MIKOS

### STEVEN NAKISHER, PSY.D., L.C.P.

### DONALD PACKHAM, M.B.A.

### DOUGLAS M. PATINKIN

## THE CHICAGO SCHOOL OF PROFESSIONAL PSYCHOLOGY DONORS

LISA ALLEN  
 AMERICAN PSYCHOLOGICAL ASSOCIATION  
 AMERICAN SOCIETY FOR CLINICAL PATHOLOGY  
 PATRICIA M. ARREDONDO, ED.D.  
 THE ARTHUR FOUNDATION  
 MELODY BACON, PH.D.  
 THOMAS F. BARRETT, PH.D.  
 MICHAEL A. BARR-SCHINZEL, PH.D.  
 R. EDWARD BERGMARK, PH.D.  
 CHRIS BIGOTT  
 PATRICIA A. BREEN, PH.D.  
 RICHARD A. CHAIFETZ, PSY.D.  
 MARLENE COHEN, ED.D.  
 COMPREHENSIVE CLINICAL SERVICES, P.C.  
 CONSUELO, INC  
 LAURAN CUTRONE  
 JENNIFER L. DEFEQ, PH.D.  
 KIM M. DELL'ANGELA, PH.D.  
 JOHN P. DELMONACO, PSY.D.  
 TASHNA-LOY N. DONALDSON  
 HEATHER ERB  
 TINA J. FAKHRID-DEEN  
 MICHAEL FALOTICO, PSY.D.

MARTHA P. FARMER  
 FIRST AMERICAN BANK  
 CONSTANCE S. FULLER, PH.D.  
 LORENZO AND TIFFANY GHOLSTON  
 LINDA J. GOMBERG, PH.D.  
 JEAN A. GRANT  
 LINDA G. HAVARD, M.B.A.  
 HEALTHCARE ALTERNATIVE SYSTEMS, INC.  
 MELVIN D. HINTON, PSY.D.  
 MICHAEL HOROWITZ, PH.D. AND JEANNIE GUTIERREZ, PH.D.  
 WILLIAM B. HOUSTON, M.S.M.  
 ILLINOIS DEPARTMENT OF HUMAN SERVICES  
 LA CASA NORTE  
 THE LAGUNITAS BREWING COMPANY  
 CYNTHIA LARSON-DAUGHERTY, ED.D.  
 TERRENCE LAYNG, PH.D.  
 DARRYL W. LYCETT, M.B.A.  
 NINETTE V. MARTIN  
 TIFFANY R. MASSON, PSY.D.  
 BELINDA B. MCFEETERS, PH.D.  
 KATHERINE MCGRAW, PH.D.  
 GEORGE P. MITCHELL  
 YOON NAM

THE NATIONAL SCIENCE FOUNDATION  
 MICHELE A. NEALON-WOODS, PSY.D.  
 MATTHEW NEHMER, PH.D.  
 NETWORK FOR GOOD  
 MARY TURNER PATTIZ, PH.D.  
 VIVIANA E. PLOPER  
 PSYCHEALTH, LTD.  
 VIRGINIA QUINONEZ, PSY.D.  
 DEIRDRE Y. RANDLE  
 JASON C. RASMUSSEN  
 GLENN J. RENZULLI  
 THEODORE L. SCHOLZ, PH.D.  
 ST. PAUL'S UNITED CHURCH OF CHRIST  
 ELLIOTT A. STIXRUD  
 JENNIFER STRIPE PORTILLO, M.ED.  
 ORLANDO L. TAYLOR, PH.D.  
 VIVIAN TRAN  
 PATRICIA A. TYRA  
 KATRINA WALTON  
 PATRICIA A. WATKINS  
 KAREN C. WILSON, E.M.B.A.  
 TAMARA R. WOFFORD  
 DANA WOODLEY  
 CYNTHIA B. WORTHEN, ED.D.

MR. AND MRS. RICHARD LOUNDY  
 MR. AND MRS. DANIEL R. MADOCK  
 PRENTICE H. AND TERESA K. MARSHALL  
 MRS. SUSAN MELCZER  
 MR. AND MRS. MICHAEL I. MILLER  
 SARAH J. MILLER  
 DR. AND MRS. JOSEPH MORGAN  
 MARY E. PELLICANE  
 MR. AND MRS. RONALD L. PINSKI

MR. AND MRS. EDWARD A. RANDELL  
 RICHARD AND JUDY RHODES  
 PAULINE RICHTER  
 ADINA E. ROMAIN  
 ESTHER S. SAKS  
 MR. ROBERT J. SHARFMAN  
 SUSAN M. SHIMON  
 MR. AND MRS. MITCHELL B. SIMON  
 MR. BENJAMIN Z. SOSEWITZ

MS. DIANA M. COHEN AND MR. DAVID B.SPITULNIK  
 MR. AND MRS. MIKE WEIL  
 ROBERT AND SUZANNE WIESENECK  
 CATHERINE E. WILLIS  
 JOEL AND LENORE WINEBERG  
 LEON WOOL  
 NANCY R. YALOWITZ

*The Chicago School of Professional Psychology is grateful for the generous support of its donors. Every effort has been made to list all of the names accurately. Please contact the Office of Advancement at [giving@thechicagoschool.edu](mailto:giving@thechicagoschool.edu) or call 213.615.7200 should there be any corrections.*

## THE SANTA BARBARA & VENTURA COLLEGES OF LAW DONORS

MARILYN D. ANTICOUNI, J.D.  
 R. EDWARD BERGMARK, PH.D.  
 RACHEL BISHAR, PH.D.  
 MANUEL AND AUDREY COVARRUBIAS  
 DELTA THETA PHI EDUCATIONAL FOUNDATION  
 JENNIFER DEMAY, J.D., CCEP  
 BARBARA L. DOYLE  
 THE EGENOLF GROUP LLP  
 PETER AND HEATHER GEORGAKIS  
 GEORGE R. HAYNES, PH.D.  
 MICHAEL HOROWITZ, PH.D. AND JEANNIE GUTIERREZ, PH.D.

JANA S. JOHNSTON  
 DEBORAH E. JURGENSEN  
 JENNIFER A. MACKIE  
 CHARLES MCCLINTOCK, PH.D.  
 DIANE MCREYNOLDS  
 JERRY H. MILLER, D.D.  
 MARY JANE MILLER, J.D.  
 MATTHEW NEHMER, PH.D.  
 GABRIELLA NAVARRO-BUSCH  
 LINDSAY AND JACQUELYN NIELSON  
 MARY TURNER PATTIZ, PH.D.  
 M. CARMEN RAMIREZ, J.D.

GARY S. RATTET  
 GLENN J. RENZULLI  
 CAROLYN RICHARDS TULBERG  
 HON. REBECCA S. RILEY  
 DAVID RISTIG, M.B.A.  
 MONIQUE L. SNOWDEN, PH.D.  
 MARILYN R. SUSSMAN  
 STEPHEN AND BARBARA UNDERWOOD  
 LISA M. WILLIAMS  
 ERIC A. WOOSLEY

*The Santa Barbara & Ventura Colleges of Law is grateful for the generous support of its donors. Every effort has been made to list all of the names accurately. Please contact [giving@collegesoflaw.edu](mailto:giving@collegesoflaw.edu) or call 805.979.9860 should there be any corrections.*

## NAOMI RUTH COHEN INSTITUTE DONORS

MR. AND MRS. ROBERT D. ABELS  
 PETER AND BARBARA ABRAMS  
 LORNE ABRAMSON AND ELANA LIEBERMAN  
 PATRICIA M. ARREDONDO, ED.D.  
 PATRICIA C. ATKINS  
 DANIEL M. BAEZA, JR.  
 MR. AND MRS. KARL BEROLZHEIMER  
 LINDA AND VITO BIANCO  
 MR. JAMES A. BURSTEIN  
 DON AND SUSAN CHERCO  
 ELI AND RACHEL COHEN  
 MR. AND MRS. LAWRENCE M. COHEN  
 MR. AND MRS. WILLIAM R. COTTLE  
 ARLENE AND HARVEY COUSTAN  
 HON. AND MRS. MORTON DENLOW

JERROLD AND NANCY FINK  
 NOAH AND LINDA FINKEL  
 ROBERT AND LINDA FINKEL  
 DR. AND MRS. SANFORD I. FINKEL  
 MARTIN AND MARTHA FLEISHMAN  
 SUSAN AND ERIC FLEISHMAN  
 SHAYLE AND DEANNA FOX  
 LAURY P. FRANKS  
 MR. AND MRS. SIDNEY FREEDMAN  
 MR. AND MRS. IRA FRIEDMAN  
 SEYMOUR AND SUSAN FROLICHSTEIN  
 MEL AND PATTI GERBIE  
 JILL GLENN  
 DR. AND MRS. HARVEY E. GOLDEN  
 ENID J. GOLINKIN

DAVID AND ELIZABETH GRAHAM  
 GALE GRAUBART-ROMAN  
 MR. AVRUM GRAY  
 DR. AND MRS. PAUL A. GREENBERGER  
 MICHAEL HOROWITZ, PH.D. AND JEANNIE GUTIERREZ, PH.D.  
 CANDICE A. HUGHES, PH.D.  
 MR. MARTIN R. HURDIG  
 JENNIFER AND MICHAEL KELBER  
 RABBI PETER S. KNOBEL  
 JAY AND JUDY KOPSTEIN  
 NANETTE V. LARSON  
 JANET LEDER  
 MR. AND MRS. MARK LIEBERMAN  
 RABBI ANDREA C. LONDON

## DALLAS NURSING INSTITUTE DONORS

R. EDWARD BERGMARK, PH.D.  
 ANNETTE BRATCHER  
 MICHELLE BRIGHT  
 RICHARD A. CHAIFETZ, PSY.D.  
 BARRY CURTIS  
 ERIC DIAZ  
 ADAM D. DRAKE  
 GWENDOLYN GASTON

MICHAEL HOROWITZ, PH.D. AND JEANNIE GUTIERREZ, PH.D.  
 RONALD HYSON, PH.D.  
 BENJAMIN A. ILL  
 VICTORIA LEMUS  
 BEATRICE LOVE  
 SHARI AND ANDREW MIKOS  
 GEORGE P. MITCHELL

ERIC J. MULLER  
 DON AND VALERIE PACKHAM  
 MILES PFEFFERLE  
 PATRICIA POSCH  
 GLENN J. RENZULLI  
 RYAN J. WARD  
 JENNIFER A. WOOLDRIDGE

*Dallas Nursing Institute is grateful for the generous support of its donors. Every effort has been made to list all of the names accurately. Please contact the Office of Advancement at [alumni@dni.edu](mailto:alumni@dni.edu) or call 469.941.8302 should there be any corrections.*

## PACIFIC OAKS COLLEGE & CHILDREN'S SCHOOL DONORS

WESLIE ABRAHAM  
 PRISCILLA AGUILAR  
 VICKY AGUILAR  
 SUSIE ALTAMIRANO  
 PAYAM ARDESTANI AND BRENDA DIECK  
 TONI ARELLANES-MILLER  
 JAMES ASPERGER AND CHRISTINE ADAMS  
 ANN AND OLIN BARRETT  
 BRAD AND ELAINE BARTLETT  
 TULLIA DAVIS BASOWA  
 JON AND COURTNEY BEATTY  
 URSZULA BEAUDOIN  
 LISA W. BECK  
 JOHN AND MARTHA BELL  
 R. EDWARD BERGMARK, PH.D.  
 ROBIN L. BEVAN  
 MATTHEW AND KIM BICKELL  
 DAVID BOODELL AND LIESL COPLAND  
 REGENA M. BOOZE, PH.D.  
 KRISTINE M. BOYLE  
 ROBERT BOYMAN  
 BETSY BROWN BRAUN  
 PATRICIA A. BREEN, PH.D.  
 LAURA BROOKS  
 MARIAN A. BROWNING  
 CATHERINE CALDWELL-HARRIS  
 AND EDMOND CALDWELL  
 JACINTO HERNANDEZ  
 AND CHARLES CALLAHAN  
 ELAINE AND DOUG CAMERON  
 MAUREEN AND ROBERT CARLSON  
 CRAIG AND BRADY CASSELL  
 NGA HY AND FORTINO CASTANEDA  
 MR. JASON A. CASTELLON  
 THOMAS CAVAGNERO  
 JOSEPH AND WENDY CHANG  
 YUG FON A. CHIQUITO LAMA  
 PAUL CHIU AND JENNY ENG  
 HENRY CHOI AND QUEENCE LI  
 DEAN CHUNG, M.B.A.  
 DIONNE CLABAUGH  
 ERICA CLARE  
 LUCY G. CLARK, M.A.  
 EDWARD AND MARY JANE CLIFT  
 MATT AND NICOLE COBLEIGH

LYNN COLEMAN  
 MIRIAM ELEWY AND DAVID COLLERAN  
 JANENE COOPER AND DOUGLAS HALL  
 KATHRYN ALVERSON AND RICHARD COSTEY  
 CHARLES CROMPTON AND ALESIA HAAS  
 CARLOS AND ERIN CRUZ  
 STEPHAN AND HEATHER CUNNINGHAM  
 MERCEDES M. CUSICK  
 CRYSTAL G. CZUBERNAT  
 JOHN AND MARNIE DAVIES  
 KATHRYN DAVIS AND MICHAEL ROYER II  
 EDGAR AND FABIOLA DEL RIO  
 ANNE DELFIN-SCHNIRCH  
 PRIYA AND AMIT DESAI  
 CONSTANCE C. DESTITO, M.S.W.  
 NATALIE DEVRIES  
 LAURA W. DIALLO  
 KATHRYN WOODS AND BENJAMIN DIEHL  
 ALEX AND JACKSON DOUGLAS  
 MELISSA AND JOHN DOYLE  
 SUZANNE DUARTE-JONES AND SAUL DUARTE  
 JOSIE DURAN  
 LUCINDA AND JOHN EDWARDS  
 LAEL ERICKSON  
 JUDITH AND STEPHEN ERNST  
 TYSON FANT  
 DOROTHY C. FARRIS  
 LAURA A. FIERRO, PH.D.  
 JOHN AND ROBERTA FITZGERALD  
 JEAN T. FLEMING  
 SEAN FORSYTH  
 JENNIFER FOX AND JEFFREY CLIFFORD  
 RICHARD N. FRANK  
 DAVID AND MELANIE FREELAND  
 FRANKLIN FRIAS  
 ANTOINE FUQUA AND MICHELLE MARQUEZ  
 KATHERINE GABEL, PH.D.  
 STEVEN AND OLGA GAON  
 TIFFANY GIBSON  
 BERNICE AND CLARENCE GILMORE  
 MATTHEW GLOIN AND JOHN-PAUL MOTLEY  
 WILMA GOLD  
 MATT GOLDMAN AND  
 MEGHAN HELSEL-GOLDMAN

FOLKERT GORTER AND AIMEE SMITH  
 WENDY L. GREENLEAF  
 CHERYL A. GREER-JARMAN, PH.D.  
 LOIS AND RICHARD GUNTHER  
 GINA AND BRETT GUREWITZ  
 WENDY HA  
 AUDREY AND THEODORE HAAS  
 FABIENNE E. HADORN-HITZ  
 THOMAS AND LOURDES HALEY  
 ERIC HANSON AND RAFFAELLA BARBARINO  
 KUN HAO AND RUI YANG  
 MARIA CARMELITA HARRISON  
 BEVERLEY M. HARTMAN  
 MAYA HAYWOOD  
 TODD HIOKI  
 ADELAIDE F. HIXON  
 ANH H. HOANG  
 MICHAEL HOROWITZ, PH.D.  
 AND JEANNIE GUTIERREZ, PH.D.  
 KATHRYN HOUSDEN  
 ELAINE HUI AND AMELIA VETRONE  
 BOB AND CLAUDETTE HUNTER  
 JANET AND RONALD IANNESSA  
 BRYAN IRZYK  
 DAVID F. IWANE, PH.D.  
 AMBER AND SAM JAEGER  
 SAMMIE AND BABAK JAFARNIA  
 BREANN AND PHIL JOANOU  
 WILLIAM KAPLAN AND LISE DONDY  
 NICOLE KARAYAN  
 INDRANEEL AND EMILY KARLEKAR  
 ANNETTE KASABIAN  
 ERIC KAU AND ELIZ KAU-LEE  
 DEBRA KEITH  
 KIM KEMP AND MATTHEW COHEN  
 BONNIE WONGTRAKOOL  
 AND BEONG-SOO KIM  
 KAI AND HYO KIM  
 KEVIN AND KATE KOHORST  
 EDWARD KORMONDY, PH.D.  
 MIRIAM AND LEONARD KRANSER  
 BRIAN KRINSKY AND ESTELLE LIQU  
 THOMAS KUNTZ AND JENNY RASK  
 SABREE LATEEF

TERRENCE LAYNG, PH.D.  
 ANDREW LEE AND CHRISTINE HWANG  
 EDWARD AND JOANNE LEE  
 KAREN CHOU AND RICHARD LEE  
 BRENDA LESHAY  
 ELZADIA B. LEWIS  
 GINGER EVANS AND NICHOLAS LEWIS  
 JOYCE AND ALLAN LIAO  
 LILY WU AND LEON LIAO  
 DAVID LIFSHIN AND SHIRLAIE CHENG-LIFSHIN  
 IBBY LINDECAMP  
 VILMA AND ALFREDO LIVAS  
 SUSANA AND JORGE LONGHI  
 JULIETTE LOWERY  
 SYLVIA LEO AND FREDERIK LUHUR  
 JENNIFER AND RAHUL LULLA  
 JUDITH L. MAGEE  
 DR. ANNA MOORE AND NOAM MAITLESS  
 GEORGE MANDELLA AND JAIME BOUST  
 ELIZABETH AND JESS MANGUBAT  
 DAVIDA AND FRED MARCUS  
 STEVE AND CATHERINE MARCUSSEN  
 KRISTINA BELL AND ANDREI MARINESCU  
 CAROLYN MATHIS  
 LAURA AND STEVEN MAYER  
 NOAH MAYER AND TAO NYEU  
 PAMELA G. MCCOMAS, PH.D.  
 EVAN MCCORMICK AND JEREMY GOLDBACH  
 HARPER AND ANDREW MCDONALD  
 QUINN MCGONAGLE  
 JAIME AND MARK MCMAHON  
 PATRICIA MEDA  
 VAHE AND MARINA MELKONYAN  
 BRITTNEY MIDDLETON  
 SHARI AND ANDREW MIKOS  
 DAWN AND EARLE MILLER  
 ROSEMARIE FALL AND ANDREW MILLSTEIN  
 DAWN MITSUYOSHI  
 CYRUS MODANLOU AND KAREN BRERETON  
 D. HARRY MONTGOMERY  
 AISHA A. MOODY  
 THERON MOORE AND LESLIE ZEN  
 ALBERT J. MORELL, PH.D.  
 DAN MURPHY AND NINA AMERI  
 RICHARD NASON AND SHUE-PING SUN  
 MARIA I. NAVA

JOSE NAVAS  
 KATHLEEN NAYLOR  
 DENISE NEHMER  
 ERIC AND ELYSSA NELSON  
 MARY LOIS NEVINS  
 SEI AND TOSHIKO NOZAWA  
 CHERYL OKU  
 JOZELLA OLAER  
 CARLA OLIVARES  
 PETER OLIVEREZ AND  
 LISA ZIMMERMAN OLIVEREZ  
 KATHY J. ONOYE, ED.D.  
 LIANNE AND WILLIAM OXLEY  
 GIANCARLO PALA AND MICHELLE LOFINO  
 DAVID PARK AND WINDSONG CONLON  
 ADRIAN PARKER  
 EZAT A. PARNIA, PH.D.  
 AND LISA J. BOUCHER  
 MARY TURNER PATTIZ, PH.D.  
 MARC PEARL AND KATRINA ROSKI  
 SONIA CAMPAGNOLA  
 AND ALESSANDRO PESSOLI  
 JEFFERY AND KAYA PLANSKER  
 HARRIET POHLMAN  
 ELIZABETH W. POMEROY  
 SARAH PRIMOZICH  
 CHRISTOPHER PROVENZANO  
 AND INGA KLEINRICHERT  
 CHRISTOPHER QUEK AND ELIZABETH LI  
 LELMA RAMIREZ  
 REGGIE RAMOS  
 ZULEMA L. RAMOS  
 DORINE REAL AND LEE TEPPER  
 FRANCIS REININGER AND ELLA MAKARKINA  
 GLENN J. RENZULLI  
 CAROL Z. RINKOFF, PH.D.  
 GREG ROBINSON AND MAYA YOGEV  
 MARIA RODRIGUEZ  
 JACQUELINE ROMERO  
 TIFFANY AND PETER ROTA  
 CARYN ROTHSCHILD  
 ELENA ROTUNNO  
 ALICE F. ROZAN TRUST  
 MICHAEL RUBEL AND KAREN LAU  
 NIROSHA AND NISHANTHA RUWAN  
 CARINA GARRET AND JON PAUL SAKAMOTO  
 DENISE C. SALISBURY  
 JANIE SANCHEZ

KIMBERLY SANCHEZ-REGALADO  
 AND CAMILO REGALADO  
 ANNE SCHILLER AND MARK MAIER  
 DEVY AND CARLOS SCHONFELD  
 JESSICA SCHULTE  
 CINDY LEE AND CHRISTOPHER SEID  
 IAN AND AMY SEYERLE  
 KONSTANTINOS SGOUTAS  
 AND THOULY DOSIOS  
 JANE SHEARER AND STEPHEN AYSON  
 MARILYN K. SIMON, PH.D.  
 MELINA R. SIMONDS  
 SONIA AND NEIL SINGLA  
 INA K. SINSHEIMER  
 MARLEY SMALL  
 SHEILA SMITH  
 VIRGINIA CASTILLO-SOTO AND VICTOR SOTO  
 ANN CUTTING AND TOM SOULANILLE  
 SIDNEY STERN MEMORIAL TRUST  
 AUDREY STEWART  
 DAVID AND REBECCA STONE  
 VIVIAN AND HENRY SUAREZ  
 AMY SULLIVAN  
 ALLEN AND EVE SUN  
 ZHIYONG SUN AND CINDY KE  
 DR. GLEN AND CHRISTINA SUTER  
 KEN AND CAROLE SUTHERLAND  
 JOHN SWANSON AND CHRISTINE MULLER  
 DR. MARSHA SWINDLER  
 JAYANTI A. TAMBE  
 MARY JANE AND FRED TONGE  
 HASSAN TROTTER AND  
 JENNIFER BLACKWELL-TROTTER  
 MARY CHOU AND GARY TSAY  
 REV. MARY E. TUDELA, M.B.A.  
 SYLVIA A. TURRENTINE  
 DAVID VAN GOGH AND LUCY PARK  
 CHRISTIE A. VERARDE  
 NANCY VERDTZABELLA  
 DENISE M. VICK  
 DANIELLE N. VIZE  
 KELSEY VUKIC  
 TRUDI AND DONALD WALKER  
 LAWANDA M. WALTERS  
 PAXTON AND TIFFANY WANG  
 ALEX AND KATIE WEI  
 LINDA AND EDWARD WEISENSEE  
 DONNA WETRICH



## PACIFIC OAKS COLLEGE & CHILDREN'S SCHOOL DONORS (CONT.)

NATUNDR R. WHITE  
MARTINA A. WILSON  
ANNIE AND KENNY WU

KEVIN XU AND WU YANG  
JESSICA AND ROGER YEH  
SEAN AND CHRISTINE YU

JONATHAN YUNDT AND KATHERINE NEWHALL  
TWO ANONYMOUS DONORS

## FOUNDATIONS & CORPORATIONS

AMAZONSMILE FOUNDATION  
THE BROTMAN FOUNDATION

THE EDMUND A. AND MARGUERITE L.A. BURKE  
FOUNDATION

THE CAPITAL GROUP COMPANIES CHARITABLE  
FOUNDATION

THE KOHORST ALLEN FAMILY FOUNDATION  
NESTLE USA

THE KENNETH T. AND EILEEN L. NORRIS  
FOUNDATION

PACIFIC OAKS PARENT ASSOCIATION

PASADENA COMMUNITY FOUNDATION

PAYDEN & RYGEL

SMARTEES, LLC

TARGET CORPORATION

VROMAN'S BOOKSTORE

*Pacific Oaks College & Children's School are grateful for the generous support of its donors. Every effort has been made to list all of the names accurately. Please contact the Office of Advancement at [POCAvancement@pacificoaks.edu](mailto:POCAvancement@pacificoaks.edu) or call 626.529.8091 should there be any corrections.*

## SAYBROOK UNIVERSITY DONORS

RICHARD M. ADAMS, ESQ.  
RONALD F. BAIREUTHER, PH.D.  
R. EDWARD BERGMARK, PH.D.  
RICHARD A. CHAIFETZ, PSY.D.

STEVEN H. COHEN, J.D.  
MICHAEL HOROWITZ, PH.D.  
AND JEANNIE GUTIERREZ, PH.D.  
JOHN BROCKWAY HUNTINGTON FOUNDATION

SIDIAN M.S. JONES  
RENEE A. LEVI, PH.D.  
NATHAN LONG, PH.D.  
BRUCE G. MCBEATH, PH.D.

*Saybrook University is grateful for the generous support of its donors. Every effort has been made to list all of the names accurately. Please contact the Office of Alumni at [alumni@saybrook.edu](mailto:alumni@saybrook.edu) or call 510.593.2930 should there be any corrections.*



*The Community Solution in Higher Education™*



350 North Orleans Street, Suite 1050, Chicago, IL 60654

312.379.1699 | [tcsedsystem.edu](http://tcsedsystem.edu)